

Disadvantaged Pupils Strategy

2020-2021

Policy Owner	Senior Deputy Headteacher	
Responsible Committee	Quality of Education Committee	
Date of Adoption	October 2020	
Date of Review	March 2021	
Chair of Governor's Signature	Adam	

St James' Mission Statement:

To ensure everyone within our school **family** achieves their full potential, to encourage learning and development through **faith**, and to strive for **excellence**

Rationale:

The DFE continues to provide additional funding to schools to help disadvantaged pupils of all abilities perform better, and close the gap between them and their peers. We believe that all students within our school family should be given equal opportunity to reach their full potential.

Aims:

• To ensure disadvantaged students make the same or better progress in comparison to their nondisadvantaged peers nationally utilising additional funding to provide academic and pastoral support



Summary Information

School	St James' Catholic High School, Cheadle Hulme
Academic Year	2020-2021
Total number of pupils	803
Number eligible for Disadvantaged funding	133
Total Disadvantaged budget	£126,330
Date of most recent Disadvantaged review	September 2020
Date of next internal review of Disadvantaged strategy	March 2021

Current Attainment and Achievement

	Disadvantaged 2019	Non-Disadvantaged National Average 2019	Disadvantaged <i>National</i> Average 2019
Progress 8	-0.07	0.13	-0.45
Attainment 8	45.14	50.3	36.7
% achieving 5+ EM	43.8%	43.2%	24.7%
% achieving 4+ EM	81.3%	71.8%	44.7%

Barriers to future attainment (for pupils qualifying for disadvantaged funding)

In School Barriers

- A. Pastoral issues for a small group of KS4 pupils (mostly eligible for PP) may hinder their academic progress and that of their peers
- B. Low aspiration and confidence, including a lack of engagement in school events and extra-curricular activities
- C. Some pupils have a disorganised approach to their studies, a lack of appropriate resources, and difficulties in retaining learning

External Barriers

- D. Attendance of disadvantaged pupils is below that of non-disadvantaged pupils
- E. Parental engagement including attendance at parents' evening
- F. Some students require additional support with study skills and preparation for examinations
- G. The impact of Covid 19 and lockdown measures



De	sired Outcomes and Impact	Success Criteria; How Impact is Measured
1.	To improve the progress of disadvantaged pupils and close the gap between them and their non-disadvantaged peers through more effective links between academic and pastoral provision	Improved P8 figures for disadvantaged pupils to >0. This will be tracked at each termly data point and also be a focus of Faculty and Line Management meetings
2.	Increase disadvantaged pupil engagement with school events including extra- curricular activities and school trips in order to raise aspirations and increase readiness for life beyond Year 11	Greater involvement of disadvantaged pupils in a wide range of activities including sport, music, drama and school trips where possible. Records of attendance kept for extra-curricular activities to monitor this. Aim is for 75% of disadvantaged pupils to participate in some form of extra-curricular activity during 2020/21
3.	To identify subject specific areas for improvement amongst KS4 disadvantaged pupils and to ensure they are given appropriate support and continual monitoring within these subject areas	Improved P8 figures for disadvantaged pupils across all subjects to ensure Subject Progress Index (SPI) figures are >0 for disadvantaged cohort. This will be tracked at each termly data point and also be a focus of Faculty and Line Management meetings
4.	To continue to improve the attendance of disadvantaged pupils through a variety of support methods	Improved attendance figures amongst disadvantaged learners to be a minimum of 96%
5.	To increase parental attendance at parents' evenings and school events	Increased parental engagement of disadvantaged pupils in school events to 75% minimum



Review of Expenditure 2019-2020 Quality of teaching for all

Actions	Intended Outcomes	Actual Outcomes	Lessons learned	Cost
Formalised seating plans to ensure a consistent approach across the school and reflect a mix of disadvantaged and non-disadvantaged pupils to ensure exposure to higher level vocabulary.	Lesson observations and work scrutiny evidence seating plans. Line managers will be expected to monitor the consistency across their faculties and to report termly to VT and CP on whether this is being embedded.	Evidenced in lesson observations and regular reminders through Headteacher's bulletin. Progress in closing the gap between disadvantaged and non-disadvantaged seen in March termly data. Final termly data did not happen due to Covid-19.	Continue with seating plans and ensure this is consistent across all Faculties.	£45,000
	Increased confidence in vocabulary seen in disadvantaged pupils through assessment of work across all literacy-based subjects. This will be reflected in termly data. Measure confidence in using	This did not happen due to Covid-19.		
	new words through pupil voice questionnaires.			
Focused mentoring of disadvantaged Year 11 pupils: To monitor and offer additional intervention as appropriate through mentoring and wellbeing support in order to improve readiness	Improvement in termly data and ATL; pupil voice and data analysis to evaluate impact on progress of disadvantaged pupils.	Some intervention took place before the national lockdown in March 2020 due to Covid 19.	Form tutors to mentor disadvantaged Year 11 pupils. The intervention will focus on this year group due the impact of lockdown.	



to learn as well as mental health of disadvantaged pupils. To remove any barriers to academic success through improved metacognition and to track progress and performance.				
Quality First teaching; English and Maths intervention for identified pupils.	More rapid progress of disadvantaged to improve significantly as a result of high-quality teaching and intervention in Maths and English over the school year. Performance of disadvantaged and non-disadvantaged pupils across all year groups in TD1, TD2 and TD3 to be more aligned and return an SPI of >0 in 2019/20 by TD3.	March review: Quality first teaching seen in observations with a focus on long term memory. Intervention timetable in place to support pupils. Reading course has been attended by three members of staff to help devise and implement structured and measurable reading intervention. Reading assessment has identified students' weak reading skills and systems in place to support those individuals on a three session per week schedule. TD3 suspended due to lockdown measures.	High quality teaching and learning to remain a key focus, as well as developing effective remote learning as required.	
Subject specific study sessions and feedback to staff to improve metacognition.	To narrow the gap between disadvantaged and non-	Pupil voice questionnaire completed and key information	Embed CPD for staff within Department Development agendas regarding	



disadvantaged pupils in	subject shared with staff with remin	nders metacognition in individual	
specific sessions.	of key foci.	subject areas. This should be	
		discussed frequently and	
Ensure disadvantaged p	oupils Lockdown due to Covid 19	linked to termly data	
have necessary study sk	kills to resulted in pupil's not getting	g progress.	
enable effective comple	etion of subject specific sessions.		
homework and revision	(KS4).	More feedback / CPD via	
	There was no TD3 data.	Zoom training should partial	
		lockdowns occur.	

Review of Expenditure 2019-2020 Targeted support

Intended Outcomes	Actual Outcomes	Lessons learned	Cost
To improve attendance of all pupils, but with specific focus on disadvantaged with the aim of reaching 96% across the disadvantaged cohort.	Focus on attendance a big priority and good attendance is recognised. Importance of attendance has been highlighted in the Headteacher's bulletin.	More monitoring of attendance via remote learning and the frequency of logging on to SMHW in case of partial lockdown.	£30,000
	Strategies implemented by DS and the pastoral team which targeted intervention for individual pupils via letters home and parental/carer meetings. Lockdown due to Covid 19 resulted in little on-site		
	To improve attendance of all pupils, but with specific focus on disadvantaged with the aim of reaching 96% across the	To improve attendance of all pupils, but with specific focus on disadvantaged with the aim of reaching 96% across the disadvantaged cohort. Focus on attendance a big priority and good attendance is recognised. Importance of attendance has been highlighted in the Headteacher's bulletin. Strategies implemented by DS and the pastoral team which targeted intervention for individual pupils via letters home and parental/carer meetings. Lockdown due to Covid 19	To improve attendance of all pupils, but with specific focus on disadvantaged with the aim of reaching 96% across the disadvantaged cohort. Focus on attendance a big priority and good attendance is recognised. Importance of attendance has been highlighted in the Headteacher's bulletin. Strategies implemented by DS and the pastoral team which targeted intervention for individual pupils via letters home and parental/carer meetings. Lockdown due to Covid 19 resulted in little on-site



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		pupils except key worker children.	
Targeted meetings with parents /carers of specific disadvantaged pupils who are not making the required progress, not completing homework or with behavioural / attendance problems, or pastoral matters impacting on studies.	Improve attainment and progress of disadvantaged pupils by encouraging parents / carers to 'buy in' and support intervention strategies at home. Increase attendance of parent at parent's evenings. Parental	Parents of non- attendees contacted following Parents Evening. Parent evenings for all year groups was only partially completed due to Covid 19 lockdown.	New ways of contacting parents – remote parents evenings.
	engagement to reach a minimum of 75%.		
Raising the profile of homework club amongst disadvantaged pupils and encouraging them to attend.	To provide a useful space for completing homework, with teachers available of whom to ask questions. To provide a space where pupil can focus and complete homework effectively without being distracted. To improve the organisational	The profile of homework club was raised and disadvantaged pupils were encouraged to attend. Homework club in school was suspended due to Covid 19 lockdown measures.	Due to the newly introduced Catch up Premium, students will be provided with the opportunity to attend subject enhancement sessions; disadvantaged learners will receive personalised invites to these.
Mentoring of underachieving Year 11	skills of pupils. To support pupil mental health	In March projected P8 score	Covid 19 lockdown
pupils: Identification of disadvantaged pupils that have completed Year 10 and have not made the required level of progress and – where required – pastoral intervention.	and well-being. To match target intervention to specific students who are	looking more positive. The results during 2020 were based on CAGs due to Covid 19 pandemic and therefore have not been included in this document.	measures clearly highlight the need for direct intervention for disadvantaged pupils to aid



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	identified as underperforming to aid progress.	Pastoral provided support before Covid 19 lockdown and contact with home was made on a weekly basis with identified pupils during lockdown.	motivation in difficult circumstances. The mental well-being of pupils needs to always be a priority, but specific need due to the unprecedented nature of the current Covid 19 situation adds more urgency to this.	
Prefect mentoring of Year 7 disadvantaged pupils to ensure readiness to learn and to support pupils' wellbeing.	To support disadvantaged Year 7 pupils with homework, organisation and reading. To increase confidence amongst Year 7 disadvantaged students as a result of mentoring from an older peer.	Prefects met Y7 during registration to support them and some are also involved in catch up reading. This took place prior to lockdown. Prefect mentoring was suspended from March 2020 due to Covid 19 lockdown.	This year group lost a significant amount of time in school during their first year at St. James'. Support with re-establishing routine with homework, organisation and reading is highly likely to be needed on return to Year 8. Clear plans for supporting mental well-being and learning a priority should the Year 7 'bubble' group have to quarantine.	



Review of Expenditure 2019-2020 Other approaches

Actions	Intended Outcomes	Actual Outcomes	Lessons learned	Cost
Completion of pupil voice questionnaires for all disadvantaged pupils.	To capture changing attitudes and behaviours, in order to assess whether our strategies around engagement and attainment of disadvantaged pupils are delivering the desired improvements. To closely monitor impact of disadvantaged strategies and resource provision. To raise awareness amongst all staff of thematic results.	March review: Survey completed and salient points disseminated amongst staff.	Lockdown resulted in suspension of identified strategies. This process needs to be revisited on return to school post lockdown. Covid 19 is highly likely to influence changing attitudes and behaviour towards study. A substantial amount of time out of school for the majority of staff. The messages from this survey need to be disseminated to staff again.	£21,000
Subject disadvantaged tracker with disadvantaged as standing item on faculty meetings	To capture the status and required progress of disadvantaged pupils in a single tracker by subject to help provide clarity and focus minds on areas for individual improvement and broader classroom priorities.	Disadvantaged learners discussed at each line management meeting and appropriate support planned for.	Refocus Faculties on disadvantaged and ensure departmental trackers are in place.	
Raising the profile of extra-curricular activities and monitoring the	To see greater engagement with extra-curricular activities across all year groups.	The profile of extra-curricular was beginning to be raised prior to	To refocus awareness on extra-curricular activities within school ensuring the	



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attendance of disadvantaged pupils to improve readiness for life.	To highlight the importance of the role extra-curricular activities play in engagement in school life and with studies for the disadvantaged	the March lockdown with a number of clubs running.	attendance of disadvantaged pupils is monitored. To ensure any extracurricular clubs are actively promoted in forms, Faculty noticeboards, website and Twitter.	
University visit	To raise the aspirations of disadvantaged pupils by being exposed to new experiences they may not have considered.	The launching of an ASPIRE programme which saw liaison between the Disadvantaged Coordinator and TLR Challenge to raise aspirations of a specifically identified group which was mixed between non-disadvantaged and disadvantaged pupils.	The ASPIRE programme was suspended due to Covid 19 lockdown. To re-launch this initiative and complete a first 'run through' in 2020/21. To re-run the University visit (Covid restrictions dependent).	
Army day	To raise awareness of career opportunities and increase confidence. To expose disadvantaged pupils to the positive messages of personal development and discipline being communicated through career awareness opportunities.	March review: Specific careers events for pupil premium learners and well represented in other careers activities.	To re-run Army day (Covid restrictions dependent).	



	To encourage disadvantaged pupils to consider career opportunities in their life beyond Year 11.		
Monitoring of access to careers advice for disadvantaged pupils	To ensure our pupils access a range of careers advice and opportunities to ensure they are fully informed of future opportunities and to improve their readiness for life.	Wide range of careers advice and opportunities were made available to pupils prior to the Covid 19 lockdown in March 2020. Many pupils participated in careers breakfasts.	To ensure pupils consider careers if a partial lockdown occurs, Faculties could explicitly highlight careers connected to their subject areas via lessons and remote learning.
Ensure that all rewards include fair balance of disadvantaged pupils, including reward and educational trips.	The importance of learning outside the classroom and the role of extra-curricular play a vital part in engagement with school life.	Rewards programme initiated by DS based on Family, Faith and Excellence points. First rewards took place prior to Christmas, but the other rewards suspended due to Covid lockdown. Educational trips at home and abroad were cancelled from March 2020.	To reinitiate rewards programme as soon as possible to inspire and motivate. Monitor situation regarding trips at home and abroad and when deemed safe to do so, resume.



Planned Expenditure 2020-21

Quality of teaching for all

Barriers	Chosen Actions/ Approach	Rationale	QA	Lead Staff	Expected impact and Reviews of Implementation
A: pastoral issues B: low aspirations C: organisation and retention of learning G. Covid-19	Recovery curriculum Using the schools aims and values to help all pupils (including disadvantaged) move forward. Building a framework for disadvantaged pupils that is personalised and considers individual learning need, wellbeing and promotes positive development. Differentiation and planning for those pupils who have not engaged in on-line learning (higher probability that these are disadvantaged). Supporting the well-being of pupils (both disadvantaged and non-disadvantaged) through the language we use to build confidence with their learning	Every pupil's experience of Covid 19 will have been different and the impact both in social norms and daily structure will be more apparent on their return. Many pupils will have experienced different levels of disruption to their learning routine during the Covid 19 lockdown. Pupils (especially disadvantaged) may have experienced anxiety due to lost learning.	Line Managers to monitor and discuss this with Directors of Faculty half-termly and feedback to LB / CP.	Director / Deputy Directors of Faculty to work with their teams to map out the curriculum and identify the essential knowledge that will allow learners to progress to the next stage of their learning journey.	Monitor frequency of low stake testing to ensure learning is retrieved. Formal assessments to be adapted to test lockdown learning and use to inform intervention. Disadvantaged tracker used to monitor and provide intervention where needed. March Review: Recovery curriculum being delivered (re 1st lockdown) — evidenced in schemes of learning. Assessments adapted across faculties to account of missed learning (re 1st lockdown).



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A: pastoral issues	Home learning / Blended	To pre-prepare and adapt T&L	In the event of partial	Pastoral to	More work to be submitted
B: low aspirations	learning	in the event of partial closure	lockdown class	contact home	electronically by pupils.
C: organisation		ensuring that quality first	teachers to monitor	where non-	
and retention of	Ensure disadvantaged learners	teaching remains a priority	attendance of	attendance by	Monitor engagement of
learning	have means to access the	even remotely.	disadvantaged	disadvantaged	disadvantaged pupils on different
G: Covid-19	learning from home.		learners on remote	learners in the	learning platforms e.g. Zoom,
		During lockdown pupils will	learning platform and	event of partial	SHMW, Google Suite.
	Staff to be trained and become	have been learning in lots of	report back to HoY.	closure is	
	more proficient in using Google	different ways. It is vital that		becoming a	March Review: Laptop's provided
	Suite, Zoom and SMHW to	skills for learning are explicitly		concern.	for disadvantaged learners to
	support quality first teaching in	taught to ensure a consistency			access learning from home.
	a new way. They must consider	of learning is taking place			
	methods that will best support	remotely.			I-Pads provided to staff to support
	their disadvantaged learners.				learning for those self-isolating.
		Pupils (especially			
	To plan high quality lessons to	disadvantaged) may experience			CPD provided to a representative
	be used remotely.	further anxiety if there is more			from each faculty re Google Suite,
		disruption to learning.			which was cascaded to staff in
	To ensure pupils are explicitly				Department Development Time.
	taught skills for learning				
	(metacognition) in case of				Whole staff CPD delivered on
	partial closure.				Zoom.
A: pastoral issues	Stability and consistency:	Consistency in seating plans	LB / CP through the	Directors of	Lesson observations and work
B: low aspirations		within the classroom	Heads of Faculties.	Faculty will	scrutiny evidence seating plans.
C: organisation	To continue with formalised	contribute to a sense of		ensure that	
and retention of	seating plans, but ensure this is	continuity and stability across		consistent seating	Line managers will be expected
learning	done via SMHW. The purpose	each subject. In general, a		plans are being	to monitor the consistency
	is to ensure consistency across	more regimented environment		put in place.	across their faculties and to
	school and to reflect a mix of	helps pupils, especially			report termly to LB and CP on
	disadvantaged and non-	disadvantaged pupils, to feel in		Line managers	whether this is being embedded.
	disadvantaged to ensure	control of their studies.		will review	



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		Assessment of disadvantaged	seating plans in	Increased confidence in
level v	-	pupils' work highlights that	conjunction with	vocabulary seen in
		vocabulary is a key area for	observations to	disadvantaged pupils through
		development, in line with	ensure that	assessment of work across all
		national themes. Richer	seating plans	literacy-based subjects. This will
		vocabulary leads to better	provide platform	be reflected in termly data.
		quality exam responses and	for vocabulary	Measure confidence in using new
		therefore attainment in	development.	words through pupil voice
		literacy-based subjects		questionnaires.
				Performance of disadvantaged
				and non-disadvantaged pupils
				across all year groups in TD1, TD2
				and TD3 to be more aligned and
				return an SPI of >0 in 2020/21 at
				KS4 by TD3.
				March Review: Staff Bulletin
				identifies strategies for staff to use
				with disadvantaged students to
				increase vocabulary awareness
				(e.g. word gradients / frayer
				models). Initiation of whole school
				disadvantaged project (narrowing
				the gap) CPD disseminated by
				Humanities to all faculties re their
				strategy to ensure disadvantaged
				learners are exposed to high level vocabulary. Vocabulary strategies
				shared centrally on google drive
				for Deputy Directors to cascade to
				faculty.
				*



A: pastoral issues	Focused mentoring of	The EEF Toolkit suggests that	LB / CP	Pastoral team &	Improvement in termly data and
B: low aspirations	disadvantaged Year 11 pupils:	targeted interventions		Heads of Year.	ATL; pupil voice and data analysis
C: organisation		matched to specific students		Form Tutors	to evaluate impact on progress of
and retention of	To monitor and offer additional	with particular needs can be			disadvantaged Year 11 pupils.
learning	intervention as appropriate	effective, especially for older			
D: attendance	through mentoring and	pupils. Intervention will focus			March Review: Well-being checks
F: study skills and	wellbeing support in order to	primarily on this group due to			carried out by pastoral team and
exam preparation	improve readiness to learn.	the lost learning in terms of			Heads of Year during the period
G: Covid-19		'face to face' contact during			of on-line learning. Mentoring?
	Pastoral team (including Heads	the Covid 19 lockdown.			
	of Year) to provide specific				
	pastoral support to Year 11	A closer collaboration between			
	students.	pastoral and academic to			
		provide support with well-			
		being, which in turn aids			



C: organisation and retention of learning F: study skills and exam preparation G: Covid-19	To continue prioritising quality first teaching 'Keeping the most important things, the most important things'	readiness to learn as well as mental health of disadvantaged pupils. The rationale is to remove any barriers to academic success through improved metacognition and to track progress and performance. The Sutton Trust report (2011): The effects of high-quality teaching are especially significant for pupils from disadvantaged backgrounds: over a school year, these pupils gain 1.5 years' worth of learning with very effective teachers, compared with 0.5 years with poorly performing teachers.	Line managers to triangulate and QA with Directors of Faculty after each calendared work scrutiny and feedback to LB / CP.	Directors / Deputy Directors of Faculty via lesson observation evidence and work scrutiny.	Performance of disadvantaged and non-disadvantaged pupils across all year groups in TD1, TD2 and TD3 to be more aligned and return a SPI of >0 in 2020/21 at KS4 by TD3 in all subjects. March Review: Performance of disadvantaged and non-disadvantaged being formally tracked across all year groups. This includes progress and ATL re classwork, behaviour and homework.
		Quality first teaching more integral than ever due to Covid-19 lockdown in closing the gap between disadvantaged and non-disadvantaged.			
C: organisation and retention of learning F: study skills and exam preparation	Enabling pupils to become 'word rich': Explicit teaching of vocabulary within each subject and during form time ensuring all pupils	Robust evidence shows that children with reading difficulties who are exposed to explicit vocabulary teaching benefit three times as much as those who are not.	LB / CP through the Heads of faculties.	Directors of Faculty will ensure that explicit teaching of vocabulary is put in place.	Lesson observations and work scrutiny will evidence explicit vocabulary teaching. Line Managers will be expected to monitor across their faculties and



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	have the opportunity to				to report termly to LB / CP to
	become 'word rich'.				check this is being embedded.
					March Review: Whole school
					focus on vocabulary via 'Word
					of the Week' being taught
					explicitly in form via Frayer
					Model Method. Line
					management meetings monitor
					arrangements put in place in
					faculty for disadvantaged
					learners. Specific questions
					have just been implemented
					for line managers to have a
					greater awareness of strategies
					implemented across faculties
					to enable disadvantaged
					learners to have the
					opportunity to become 'word
					rich'.
C: organisation	English and Maths intervention	The EEF Report (June 2020) on	Line managers of	LB to oversee	Performance of disadvantaged
and retention of	for identified pupils	improving Mathematics in KS2	Maths and English to	implementation	and non-disadvantaged pupils
learning		and 3 showed that over half of	triangulate and QA	of specific	across all year groups in TD1, TD2
F: study skills and		pupils eligible for free school	with Maths and	interventions.	and TD3 to be more aligned and
exam preparation		meals did not achieve expected	English Directors of		return an SPI of >0 in 2020/21in
G: Covid-19		levels in maths. The Covid 19	Faculty after each	JH and LM to	KS4 by TD3 in English and Maths.
		lockdown will have highly	calendared work	ensure targeted	
		exacerbated this.	scrutiny and feedback	intervention is	March Review: Quality first
			to LB / CP.	feature of each	teaching seen in observations
		The Children's Commissioner		lesson	with a continued focus on long
		Report (April 2020) states that	LB and CP to monitor	observation,	term memory. Intervention
		school closures are likely to	and review	Faculty meetings	timetable in place to support
		have widened the gap further	interventions being	and Department	pupils?
		between disadvantaged and	offered by staff in	Development	
		non-disadvantaged.	Maths and English.	Time.	



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C: organisation	Memory retrieval:	Research has shown that when	Line Managers to QA	Director / Deputy	Performance of disadvantaged
and retention of		used constructively retrieval	via triangulated work	Directors of	and non-disadvantaged pupils
learning	To embed a range of memory	practice improves the long-	scrutiny with the	Faculty to co-	across all year groups in TD1, TD2
F: study skills and	retrieval strategies in all	term memory recall of pupils.	Director of Faculty and	ordinate staff	and TD3 to be more aligned and
exam preparation	subjects via frequent low-stake	This in turn can improve pupils'	provide feedback to LB	CPD in	return an SPI of >0 in 2020/21in
G: Covid-19	testing in each subject area.	application skills and their	/ CP.	Department	KS4 by TD3 in all subjects.
		ability to transfer their		Development	
	Ensure memory retrieval	knowledge to new concepts		Time re retrieval	March Review: Lesson
	activities are 'spaced' to recap	and situations. This is a key		strategies.	observations and SMHW have
	learning from the beginning of	study skill and will be essential			evidenced the use of retrieval
	the course and not just last	in closing the Covid Gap			strategies being used on a
	lesson.	between disadvantaged and			frequent basis across subjects.
		non-disadvantaged learners.			Retrieval strategy awareness
					being used as part of the whole
					school 'narrowing the gap
					project' within faculties. CPD re
					retrieval strategies centrally
					located on google drive for
					Deputy Directors of Faculty to
					disseminate to staff during
					Department Development Time.



	Embed retrieval strategies	Retrieval strategies are a subtle			
	throughout the course.	way of identifying pupil			
		misconceptions and knowledge			
	Embed memory retrieval	gaps. The strategy will assist			
	homework's.	teachers in informing them			
		where their starting points for			
		teaching need to be.			
C: organisation	Catch up premium for study	There is a need to narrow the	LB and CP to monitor	Directors of	Enhancement of subject specific
and retention of	sessions to improve	progress gap between	that targeted subject-	Faculty for all	knowledge, including study skills,
learning	metacognition.	disadvantaged and non-	specific study sessions	core subjects to	evidenced in TD1, TD2 and TD3.
F: study skills and		disadvantaged pupils, but also	take place across all	arrange monthly	
exam preparation		to ensure disadvantaged pupils	core subjects.	subject-specific	Improvement in confidence with
G: Covid-19		have necessary study skills to		study sessions for	homework and revision to be
		enable effective completion of		pupils.	monitored through pupil voice
		homework and revision (KS4).			questionnaires.
					March Review: Catch-up sessions
					put in place across all subjects for disadvantaged learners to access.
					Attendance of disadvantaged
					learners tracked and letters sent
					home to encourage attendance to
					catch-up.
			Total budgeted Cost		£75,000

Targeted support

Barriers	Chosen Actions/ Approach	Rationale	QA	Lead Staff	Expected Impact and Reviews of
					Implementation



A: pastoral issues	Attendance:	We cannot improve attainment	DS to monitor trends	CH and DS to	Improved attendance to reach at
D: attendance		for children if they are not	in attendance of	work with	least the expected 96% across the
E: parental	Continued targeted	actually attending school. NfER	disadvantaged pupils	pastoral team to	disadvantaged pupil cohort.
engagement	intervention by attendance	briefing for school leaders	and feedback to LB.	implement	
G: Covid-19	officer and pastoral team.	identifies addressing		targeted	March review: Focus on
		attendance as a key step.	Progress to be	interventions for	attendance a big priority in class,
			monitored weekly by	individual pupils	during period of self-isolation due
		NfER Report (February 2019)	SLT.	through letters,	to Covid and lockdown learning.
		Improving KS4 outcomes of		meetings with	Attendance monitored over Zoom
		pupils from disadvantaged			lessons via the introduction of
					registers via SMHW. Pastoral
					team have tracked attendance
					and contacted home when
					necessary to ensure
					disadvantaged pupils can access
					the on-line learning and are
					encouraged to do so.



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		backgrounds is a priority. Absence rates are strongly associated with KS4 outcomes.		parents / carers etc.	
D: Attendance E: parental engagement G: Covid-19	Targeted meetings with parents /carers of specific disadvantaged pupils who are not making the required progress, not completing	Interventions within school can only go so far to improving the attainment and progress of disadvantaged pupils. Buy-in from parents/carers and	LB / CP to monitor whether the school is successful in engaging with parents/carers of	LB, CP and HoYs to facilitate separate meetings with parents/carers	Increased number of parents of disadvantaged pupils attending parents' evening to be monitored. Parental engagement to reach a minimum of 75%. March Review: Parents evening
	homework or with behavioural/attendance	support with intervention strategies at home are	identified pupils.	where there are concerns or	conducted via Zoom and parents of disadvantaged learners strongly encouraged to attend. Parents of non-attendees contacted.
	problems, or pastoral matters impacting on studies. This includes remote learning if partial lockdown becomes necessary.	essential.		where there is little or no attendance at parents' evening. This includes parents' evening meetings via Zoom.	
A: pastoral issues B: low aspirations C: organisation and retention of learning	To continue with Prefect mentoring of Year 7 disadvantaged pupils to ensure readiness to learn and to support pupils' wellbeing.	Given the difficulty that some disadvantaged pupils experience in the transition to secondary school, mentoring by older pupils from Year 11 can help Year 7 pupils to settle in,	LB and SG to monitor whether prefect mentoring is actively taking place.	LB to ensure prefects are matched with key disadvantaged Year 7s and to encourage	Additional support with homework, organisation and reading; increased confidence around school reviewed through specific pupil voice questionnaires for Year 7.
					March review: Library support targeted at Year 7 to encourage reading and increase confidence. Access to library initiatives for those self-isolating put in place via the use of Zoom.



	to feel organised in their	meetings	
	studies and to have someone	between mentors	
	closer in age to discuss any	and mentees at	
	issues. Prefect mentoring will	least three times	
	take place taking into account	per term. Pastoral	
	social distancing measures.	matters raised	



sessions to be referred to pastoral team.	
Total budgeted Cost	£30,000

Other approaches

Barriers	Chosen Actions/ Approach	Rationale	QA	Lead Staff	Expected impact and milestones
A: pastoral issues	Completion of pupil voice	Pupil questionnaires of all	CP to review	LB to arrange for	Closer monitoring of impact of
B: low aspirations	questionnaires for all	disadvantaged pupils have	outcomes from	completion of	disadvantaged strategies and
D: attendance	disadvantaged pupils.	taken place in 2018/19 and	questionnaires and	disadvantaged	resource provision both on-site
G: Covid-19		2019/20. It is essential that new	to lead on the	pupil voice	and via remote learning; thematic
		surveys are completed by	drawing up of an	questionnaires	results to be shared amongst all
		disadvantaged learners taking	action plan in		staff to raise awareness.
		into account barriers to	response to		March Review: Pupil voice
		learning and well-being due to	identified themes		questionnaire to take place in
		Covid-19 lockdown. The surveys	and trends.		school after the Easter break.
		should also take account of any			Pupil voice will incorporate
		partial closures which may			questions related to lockdown
		occur. Capturing changing			learning to measure 'lost learning'
		attitudes and behaviours in this			and to capture attitudes and
		unprecedented time is vital to			behaviours as a result of the most
		assess whether our strategies			recent lockdown.
		around engagement and			
		attainment of disadvantaged			
		pupils are delivering the desired			
		improvements.			
C: organisation	Subject disadvantaged tracker	Capturing the status and	LB and line managers	Directors of	Raising awareness of needs of
and retention of	with disadvantaged as standing	required progress of		Faculty in	disadvantaged pupils within each
learning	item on faculty meetings.	disadvantaged pupils in a single		consultation with	Faculty and across Faculties.



		JAM			
E: parental engagement		tracker by subject can help to provide clarity and focus minds on areas for individual improvement and broader classroom priorities.		their team during Department Development. Findings to be shared with Line Managers.	March Review: The tracking of disadvantaged learners has begun to be initiated via 'Narrowing the Gap' project emphasing greater use of SISRA amongst staff to measure the gap between disadvantaged and non-disadvantaged.
B: low aspirations	Raising the profile of extra- curricular activities and monitoring the attendance of disadvantaged pupils to improve readiness for life.	Council for Learning Outside the Classroom – Paper on Using Pupil Premium funding for learning outside of the classroom highlights the importance of the role extracurricular activities play in engagement in school life and with studies.	JC to monitor and feedback to SG/LB	Deputy Directors of Faculty Extra- curricular leads and JC.	Greater engagement with extracurricular activities across all year groups and all subjects. March Review: The promotion of extra-curricular across faculties initiated by the co-ordinator of clubs.
B: low aspirations	ASPIRE Programme in connection with TLR Challenge.	Raise aspirations of Year 9 and 10 disadvantaged pupils. Aim is that all of the more able disadvantaged pupils will engage with their own career paths. More-able disadvantaged will see in school role models to encourage them to think about life beyond Year 11.	LB/CP	LW	Raise aspirations of Year 9 and 10 more able disadvantaged pupils. March Review:
B: low aspirations	ASPIRE Programme University visit	Last year's visit to University was a success for the disadvantaged pupils who attended. It confirmed that the aspirations of disadvantaged pupils can be altered by	LB/CP	LW / DR / RM	Raise aspirations of Year 9 and 10 disadvantaged pupils. Aim is that all of the more able disadvantaged pupils will attend and engage with the University visit. Questionnaire to be



		exposure to new experiences			circulated after visit to capture
		they may not have considered,			attitudes towards higher
		encouraging them to pursue			education and aspirations.
		the option of higher education			
		and improving their readiness			If University visit is unable to take
		for life beyond Year 11.			place, some form of remote
					engagement with University will
					happen. The timing of the
					University link is deliberately
					designed to coincide with options
					evening.
B: low aspirations	Army day	It is important for our	СР	CP / DR / OW	Raise awareness of career
		disadvantaged pupils to be			opportunities and build
		exposed to a variety of possible			confidence
		career opportunities, and the			
		positive messages of personal			March Review:
		development and discipline			
		being communicated will be			
		inspirational for some of our			
		pupils, encouraging them to			
		consider life beyond Year 11.			
B: low aspirations	Subject specific careers:	It is important for our	Directors of Faculty	Deputy Directors	Raise awareness of subject
		disadvantaged pupils to be	to feedback to line	of Faculty	specific career opportunities to
	All Faculties to identify careers	exposed to a variety of possible	managers		motivate pupils.
	specifically connected to their	career opportunities and make			
	subject area. These are to be	connections with subject areas.			March Review:
	explicitly highlighted to pupils	Linking subjects to careers they			
	when the opportunities present	may never have considered has			
	themselves and must be	the potential to be inspirational			
	identified within schemes of	and will encourage pupils to			
	work.	consider life beyond Year 11.			



B: low aspirations	Monitoring of access to careers	As part of the Gatsby	СР	DR	Raise awareness of possible
E: parental	advice for disadvantaged pupils	Benchmarks, our students are			career paths; parental
engagement		entitled to a range of careers			communication.
		advice and opportunities to			
		ensure they are fully informed			March Review: Careers advisor
		of future opportunities and to			employed giving support and
		improve their readiness for life.			advice. Careers co-coordinator
					implementing strategies across
					school e.g. partnership with
					careers company Investin to
					deliver talks. Careers related to
					subject areas promoted in classes
					when opportunities arise.
A: pastoral issues	Ensure that all rewards include	Council for Learning Outside	LB	FTs, HoYs, DS	Records kept of rewards offered
B: low aspirations	fair balance of disadvantaged	the Classroom – Paper on Using		Trip leaders to	to all pupils to be monitored.
					Manala Davisson Interestination of
					March Review: Introduction of virtual praise postcards designed
					to acknowledge, reward and
					motivate over lockdown learning.
C: organisation	pupils, including reward and	Pupil Premium funding for		liaise with finance	and the second s
and retention of	educational trips.	learning outside of the		regarding	
learning	educational trips.	classroom highlights the		educational visits.	
learring		importance of the role extra-		educational visits.	
		curricular activities play in			
		engagement in school life and			
		with studies. This includes			
		school trips and educational			
		trips.			
	1	1	Total budgeted Cost	I	£20,000
Total budgetou dost					